

- Abramson, A. and Spann, J. (1998) *Foundations: Exploring their Unique Roles and Impacts in Society*, Washington, DC: Aspen Institute.
- Alchon, G. (1985) *The Invisible Hand of Planning: Capitalism, Social Science and the State in the 1920s*, Princeton, NJ: Princeton University Press.
- Allen, M.P. (1987) *The Founding Fortunes: A New Anatomy of the Super-Rich Families in America*, New York: E.P. Dutton.
- Andrews, F.E. (1956) *Philanthropic Foundations*, New York: Russell Sage Foundation.
- (1974) *Philanthropy in the United States: History and Structure*, New York: Foundation Center.
- Anheier, H.K. (2001) 'Foundations in Europe: A Comparative Perspective', in A. Schlüter, V. Then and P. Walkenhorst (eds) *Foundations in Europe: Society, Management and Law*, London: Directory of Social Change.
- (2003) 'Das Stiftungswesen in Deutschland: Eine Bestandsaufnahme in Zahlen', in Bertelsmann Stiftung (ed.) *Handbuch Stiftungen*, Wiesbaden: Gabler.
- Anheier, H.K. and Daly, S. (2006) *Foundations in Europe: Roles and Visions*, London: Routledge.
- Anheier, H.K. and Kendall, J. (eds) (2001) *Third Sector Policy at the Crossroads: An International Nonprofit Analysis*, London: Routledge.
- Anheier, H.K. and Leat, D. (2002) *From Charity to Creativity: Philanthropic Foundations in the 21st Century—Perspectives from Britain and Beyond*, Bournes Green: Comedia.
- Anheier, H.K. and Salamon, L.M. (2006) 'The Nonprofit Sector in Comparative Perspective' in W.W. Powell and R.S. Steinberg (eds), *The Nonprofit Sector: A Research Handbook*, second edition, New Haven and London: Yale University Press.
- Anheier, H.K. and Toepler, S. (1999) 'Philanthropic Foundations: An International Perspective', in H.K. Anheier and S. Toepler (eds) *Private Funds, Public Purpose: Philanthropic Foundations in International Perspective*, New York: Kluwer Academic/Plenum.
- Annie E. Casey Foundation (Fall 2002) *Casey Connects*, Baltimore, MD: Casey Foundation.
- (2003a) 'Building a Support Called CMAR: Community Mobilization for Action and Results in Making Connections', *Summary of the Annie E. Casey Foundation Consultative Session (July 21–23, 2003)*, Ellicott City, Maryland, Baltimore, MD: Casey Foundation.
- (2003b) 'Measuring Performance and Managing for Results: A Making Connections Peer Technical Assistance Match Between Philadelphia, Pennsylvania and Montgomery County, Maryland', *Part of a Series from the Technical Assistance Resource Center of the Annie E. Casey Foun-*

- Private Funds, Public Purpose: Philanthropic Foundations in International Perspectives*, New York: Kluwer Academic/Plenum.
- Burkeman, S. (1999) 'An Unsatisfactory Company?', *1999 Allen Lane Lecture*, London: Allen Lane Foundation.
- Burt, R. (2005) *Brokerage and Closure: An Introduction to Social Capital*, Oxford: Clarendon Press, and New York: Oxford University Press.
- Carnegie United Kingdom Trust (2001) *88th Annual Report*, Dunfermline, Fife: Carnegie United Kingdom Trust.
- (2002) *89th Annual Report*, Dunfermline, Fife: Carnegie United Kingdom Trust.
- (2003) *90th Annual Report*, Dunfermline, Fife: Carnegie United Kingdom Trust.
- (2004a) *Annual Report*, Dunfermline, Fife: Carnegie United Kingdom Trust.
- (2004b) press release, 1 December, Dunfermline, Fife: Carnegie United Kingdom Trust.
- (2004c) *Preparing for the Next Five Years: 2005–2010*, Dunfermline, Fife: Carnegie United Kingdom Trust.
- (n.d.) *A Decade of Progress and Change*, Dunfermline, Fife: Carnegie United Kingdom Trust.
- Carrington, D. (2002) *The Investor Approach: A Way Forward for the Community Fund?*, London: Community Fund.
- Carson, E. (2003a) 'A Foundation's Journey into Public Policy Engagement', in F. Ellsworth and J. Lumarda (eds) *From Grantmaker to Leader: Emerging Strategies for 21st Century Foundations*, Hoboken, NJ: John Wiley.
- (2003b) 'A Worst Case Scenario or the Perfect Storm? Current Challenges to Foundation Board Governance', *Responsive Philanthropy* (Summer): pp. 1, 19.
- Clegg, B. (1999) *Creativity and Innovation for Managers*, Oxford and Boston: Butterworth-Heinemann.
- Cohen, R. (2003) 'Time for a New Commission on Philanthropy', *Responsive Philanthropy* (Summer).
- Coleman, J.S., Menzel, H. and Katz, E. (1957) 'Diffusion of an Innovation Among Physicians', *Sociometry* 20: pp. 253–70.
- Covington, S. (1997) 'Moving a Public Policy Agenda: The Strategic Philanthropy of Conservative Foundations', Washington, DC: National Committee for Responsive Philanthropy.
- Crimm, N. (2002) 'Shortcomings in America's Federal Tax Regulatory Regime of Private Foundations: Insights for Australia', *Australian Tax Review* 31 (2): pp. 90–118.
- Davies, J. (2004) 'The Foundation as a Political Actor: The Case of the Joseph Rowntree Charitable Trust', *Political Quarterly* 75 (3): pp. 275–84.
- De Bono, E. (1996) *Serious Creativity: Using the Power of Lateral Thinking to Create New Ideas*, London: HarperCollins.
- Diana Princess of Wales Memorial Fund (2001) *Annual Review*, London: Diana Princess of Wales Memorial Fund (see also www.theworkcontinues.org/pdfs/review2001.pdf)
- Douglas, J. and Wildavsky, A. (1980–81) 'Big Government and the Private Foundations', *Policy Studies Journal* 9 (8): pp. 1175–90.
- Dowie, M. (2001) *American Foundations: An Investigative History*, Cambridge, MA: MIT Press.

- dation and the Center for the Study of Social Policy*, Baltimore, MD: Casey Foundation (see also www.aecf.org/initiatives/mc/tarc/peermatch/reports/pm_philly.pdf)
- (2004) 'Ralph R. Smith Interview', *McKinsey Quarterly* 1.
- Arnové, R.F. (1980) *Philanthropy and Cultural Imperialism: The Foundations at Home and Abroad*, Bloomington: Indiana University Press.
- Aspen Institute (2004) *Philanthropy Letter Report*, Washington: Aspen Nonprofit and Philanthropy Research Fund.
- Backer, T.E. and Smith, R.B. (2003) 'Who Comes to the Table? Stakeholder Interactions in Philanthropy', *INSP Working Paper*, Gütersloh: International Network for Strategic Philanthropy.
- Baker, W. (2005) *America's Crisis of Values: Reality and Perception*, Princeton, NJ: Princeton University Press.
- Bales, S.N. and Gilliam Jr., F.D. (2004) 'Communications for Social Good', *Practice Matters* paper no. 8, *Improving Philanthropy Project*, New York: Foundation Center (see also http://fdncenter.org/for_grantmakers/practice_matters/practicematters_08_paper.pdf)
- Boris, E.T. (1999) 'The Nonprofit Sector in the 1990s', in C.T. Coltfelter and T. Ehrlich (eds) *Philanthropy and the Nonprofit Sector in a Changing America*, Bloomington: Indiana University Press.
- Bothwell, R.O. (2001) 'Trends in Self-Regulation and Transparency of Nonprofits in the US', *International Journal of Not-for-Profit Law*, vol. 4, Issue 1 (see also www.icnl.org/journal/vol4iss1/bothwell1.htm).
- (2002), 'The Decline of Progressive Policy and the New Philanthropy: Progressive Foundations and Other Alternatives to Mainstream Foundations Are Created and Become Substantial, But Fail to Reverse the Policy Decline', <http://comm-org.wisc.edu/papers2003/bothwell/bothwell.htm>
- (2003), 'Liberal Billion Dollar Plus Funding Foundations, Stuck in Objectivity Trap, Are Left Behind by Right Wingers who Go For the Jugular', www.opednews.com/bothwell_foundations2.htm
- Breiteneicher, C.K. and Marble, M.G. (2001) 'Strategic Programme Management', in A. Schlüter, V. Then and P. Walkenhorst (eds) *Foundations in Europe: Society, Management and Law*, London: Directory of Social Change.
- Bridge House Trust (2001) *Annual Review*, London: Bridge House Trust.
- (2004) *Annual Review*, London: Bridge House Trust (see also www.bridgehousegrants.org.uk/docs/annualreview04.pdf)
- Brilliant, E. (2000) *Private Charity and Public Inquiry: A History of the Filer and Peterson Commissions*, Bloomington: Indiana University Press.
- Brousseau, R.T. (2004) 'Experienced Grantmakers at Work, When Creativity Comes into Play', in P. Patrizi, K. Sherwood, and A. Spector (eds), *Improving Philanthropy Project*, New York: Foundation Center.
- Brown, J.S. and Dugiud, P. (2002) 'Creativity Versus Structure: A Useful Tension', in E.B. Roberts (ed) *Innovation: Driving Product, Process and Market Change*, San Francisco: Jossey-Bass.
- Bulmer, M. (1995) 'Some Observations on the History of Large Philanthropic Foundations in Britain and the United States', *Voluntas* 6 (3): pp. 275–91.
- (1999) 'The History of Foundations in the United Kingdom and the United States: Philanthropic Foundations in Industrial Society', in H.K. Anheier and S. Toepler (eds)

- Heifetz, R.A., Kania, J.V. and Kramer, M.R. (2004) 'Leading Boldly', *Stanford Social Innovation Review*: pp. 21–32.
- Hock, D. (2002) 'The Art of Chaordic Leadership', in F.R. Hesselbein and R. Johnston (eds) *On Mission and Leadership*, San Francisco: Jossey-Bass.
- Hogwood, B.W. and Gunn, L. (1984) *Policy Analysis for the Real World*, Oxford: Oxford University Press.
- Holcombe, R.G. (2000) *Writing Off Ideas: Taxation, Foundations, and Philanthropy in America*, New Brunswick, NJ: Transaction.
- Hood, C. (1983) *The Tools of Government*, London: Macmillan.
- Hopkins, E.M. (2005) *Collaborative Philanthropies*. Lanham, MD: Lexington.
- Ilchman, W.F. and Burlingame, D.F. (1999) 'Accountability in a Changing Philanthropic Environment: Trustees and Self-government at the End of the Century', in C.T. Clotfelter and T. Ehrlich (eds), *Philanthropy and the Nonprofit Sector in a Changing America*, Bloomington: Indiana University Press.
- Joseph Rowntree Charitable Trust (2000–02) *Triennial Report*, York: Joseph Rowntree Charitable Trust.
- Kanter, R.M. (1983) *The Change Masters*, New York: Simon and Schuster.
- Kao, J. (1991) *Managing Creativity*, Englewood Cliffs, NJ: Prentice Hall.
- (1996) *Jamming: The Art and Discipline of Business Creativity*, London: HarperCollins, and New York: HarperBusiness.
- Karl, B.D. (1997) 'The Troublesome History of Foundations', *Reviews in American History* 25 (4): pp. 612–18.
- Karl, B.D. and Karl, A.W. (1999) 'Foundations and the Government: A Tale of Conflict and Consensus', in C.T. Clotfelter and T. Ehrlich (eds) *Philanthropy and the Nonprofit Sector in a Changing America*, Bloomington: Indiana University Press.
- Karl, B.D. and Katz, S.N. (1981) 'The American Private Philanthropic Foundations and the Public Sphere, 1890–1930', *Minerva* 19: pp. 236–70.
- (1985) 'Grantmaking and Research in the US, 1933–83', *Proceedings of the American Philosophical Society* 129 (1): pp. 1–19.
- (1987) 'Foundations and Ruling Class Elites', *Daedalus* 116 (1): pp. 1–40.
- Katz, S.N. with Karl, B.D. (1977) 'Donors, Trustees, Staffs: An Historical View, 1890–1930' in *The Art of Giving: Four Views on American Philanthropy* (Proceedings of the Third Rockefeller Archive Center Conference, October 14, 1977), Pocantico Hills, New York: Rockefeller Archives Center.
- Knight Foundation (2001) *Annual Report*, Miami: John S. and James L. Knight Foundation.
- (2002) *Annual Report*, Miami: John S. and James L. Knight Foundation.
- (2003) *Annual Report*, Miami: John S. and James L. Knight Foundation.
- Knight Foundation, American Institutes for Research, and Princeton Survey Research Associates International (2004) 'Listening and Learning: Community Indicator Profiles of Knight Foundation Communities and the Nation', Miami: John S. and James L. Knight Foundation. (see also www.knightfdn.org/publications/listeningandlearning04/ListeningAndLearning2004.pdf)
- Koestler, A. (1989) *The Act of Creation*, London: Penguin.
- Kramer, R. (1990) 'Change and Continuity in British Voluntary Organizations, 1976 to 1988', *Voluntas* 1 (2): pp. 33–60.

- Drabble, L. and Abrenilla, M. (2000) *A Democratic Landscape: Funding Social Change in California*, Washington, D.C.: National Committee for Responsive Philanthropy.
- Duncan, R. (1979) 'What is the Right Organizational Structure?' *Organizational Dynamics* (Winter): pp. 59–80.
- Eisenberg, P. (2002) 'Philanthropy at the Crossroads', in R. Cohen (ed.) *State of Philanthropy 2002*, Washington, DC: National Committee for Responsive Philanthropy.
- Emerson, J. (2004) *The Blended Value Proposition: Tracking the Intersects and Opportunities of Economic, Social and Environmental Value Creation*, www.blendedvalue.org.
- Esmée Fairbairn Foundation (2002) *Annual Review*, London: Esmée Fairbairn Foundation (see also www.esmeefairbairn.org.uk/pdf/2002_ann_review.pdf)
- Fischer, D. (1983) 'The Role of Philanthropic Foundations in the Reproduction and Production of Hegemony: Rockefeller Foundation and the Social Sciences', *Sociology* 17: pp. 206–33.
- Fleishman, J. L. (1999) 'Public Trust in Not-for-Profit Organizations and the Need for Regulatory Reform', in C.T. Clotfelter and T. Ehrlich (eds) *Philanthropy and the Nonprofit Sector in a Changing America*, Bloomington: Indiana University Press.
- (2005) 'Current Policy Debates and Philanthropy in the United States', presentation at the International Foundation Management Symposium, Berlin: Bertelsmann Foundation.
- Flynn, P. and Hodgkinson, V. (eds) (2002) *Measuring the Impact of the Nonprofit Sector*, New York: Kluwer Academic/Plenum.
- Ford Foundation (2002) *Annual Report*, New York: Ford Foundation.
- Foundation Center (2002) *Foundation News and Commentary*, May/June.
- (2004) *Foundation Giving Trends 2003*, New York: Foundation Center.
- (2005) *Foundation Giving Trends 2004*, New York: Foundation Center.
- Fowler, A. (1995) 'Assessing NGO Performance: Difficulties, Dilemmas and Way Ahead', in M. Edwards and D. Hulme (eds) *Non-Governmental Organisations Performance and Accountability: Beyond the Magic Bullet*, London: Earthscan.
- Frumkin, P. (1998) 'The Long Recoil From Regulation: Private Philanthropic Foundations and the Tax Reform Act of 1969', *American Review of Public Administration* 28 (3): pp. 266–86.
- Gardner, H. (1993) *Creating Minds*, New York: Basic Books.
- Gaul, G.M. and Borowski, N.A. (1993) *Free Ride: The Tax-Exempt Economy*, Kansas City: Andrews and McMeel; first published as 'Warehouses of Wealth: the Tax-Free Economy', *Philadelphia Enquirer*, April 18–23, 1993
- Gomez, P. and Zimmermann, T. (1993) *Unternehmensorganisation: Profile, Dynamik, Methodik*. Frankfurt: Campus.
- Gronbjerg, K.A. (1998) 'Markets, Politics and Charity: Nonprofits in the Political Economy', in W.W. Powell and E.S. Clemens (eds) *Private Action and the Public Good*, New Haven, CT: Yale University Press.
- Hammack, D. (1999) 'Foundations in the American Polity, 1900–1950', in E.C. Lagemann (ed) *Philanthropic Foundations: New Scholarship, New Possibilities*, Bloomington: Indiana University Press.
- Harrison, Shelby M., and Andrews, F. Emerson (1946) *American Foundations for Social Welfare*, New York: Russell Sage Foundation.

- Oster, S. (1995) *Strategic Management of Nonprofits*, Oxford: Oxford University Press.
- Ostrander, S.A. (1993) 'Diversity and Democracy in Philanthropic Organizations: The Case of the Haymarket People's Fund', in D.R. Young *et al.* (eds), *Governing, Leading and Managing Nonprofit Organizations*. San Francisco: Jossey-Bass.
- Paget, K. (1998) 'Lessons of Right-Wing Philanthropy', *The American Prospect* 9 (40): pp. 89–96.
- Panel on the Nonprofit Sector (2005) *Interim Report presented to the Senate Finance Committee, March 21*, convened by Independent Sector, Washington, DC: Independent Sector.
- Pauly, E. (2005) 'The Role of Evaluation in the 21st Century Foundation', Gütersloh: International Network for Strategic Philanthropy (see also www.insp.efc.be/frameset.php?display=show.php&d=74)
- Perrow, C. (2001) 'The Rise of Nonprofits and the Decline of Civil Society', in H.K. Anheier (ed.) *Organisational Theory and the nonprofit Form*, London: Center for Civil Society, Report 2, London School of Economics.
- Pew Charitable Trusts (2001a) 'Returning Results, Planning and Evaluation at the Pew Charitable Trusts', Philadelphia: Pew Charitable Trusts (see also www.pewtrusts.com/pdf/returning_results.pdf)
- (2001b) 'Sustaining the Legacy: A History of the Pew Charitable Trusts', Philadelphia: The Pew Charitable Trusts (see also www.pewtrusts.com/pdf/history.pdf)
- (2004) 'Pew Charitable Trusts Establishes New Nonprofit Research Organization to Help Better Inform Public & Policymakers on Issues & Trends. New Center to be "Fact Tank" for Independent Research', press release, 27 April, Washington, DC: Pew Charitable Trusts.
- Pfeffer, J. (2002) 'To Build a Culture of Innovation, Avoid Conventional Management Wisdom', in F. Hesselbein, M. Goldsmith and I. Somerville (eds) *Leading for Innovation and Organizing for Results*, San Francisco: Jossey-Bass.
- Pifer, A. (1984) 'Speaking Out: Reflections on Thirty Years of Foundation Work', Washington, DC: Council on Foundations.
- Porter, M.E. and Kramer, M.R. (1999) 'Philanthropy's New Agenda: Creating Value', *Harvard Business Review*: pp. 121–30
- Prager, D.J. (1999) *Raising the Value of Philanthropy: A Synthesis of Informal Interviews with Foundation Executives and Observers of Philanthropy*, Washington, DC: Grantmakers in Health (see p. 10).
- (2003) *Organizing Foundations for Maximum Impact: A Guide to Effective Philanthropy*. Washington, DC: Aspen Institute Nonprofit Sector and Philanthropy Program.
- Prewitt, K. (1999) 'The Importance of Foundations in an Open Society', in Bertelsmann Foundation (ed.) *The Future of Foundations in an Open Society*, Gütersloh: Bertelsmann Foundation.
- Princeton Survey Research Associates (2002) *Newsroom Training: Where's the Investment?*, Miami: John S. and James L. Knight Foundation.
- Prochaska, F.K. (1990) 'Philanthropy', in F.M.L. Thompson (ed.) *The Cambridge Social History of Britain 1750–1950*, vol. 3, Cambridge: Cambridge University Press.
- Putnam, R.D. (2000) *Bowling Alone: The Collapse and Revival of American Community*, New York: Simon and Schuster.

- Lagemann, E.C. (ed.) (1999) *Philanthropic Foundations: New Scholarship, New Possibilities*, Bloomington: Indiana University Press.
- Landry, C. (2000) *The Creative City: A Toolkit for Urban Innovators*, London: Comedia, Earthscan
- Lawrence, D.M. (1998) 'Leading Discontinuous Change: Ten Lessons from the Battlefield', in D. Hambrick, D. Nadler and M. Tushman (eds) *How CEOs, Top Teams and Boards Steer Transformation*, Boston, MA: Harvard Business School Press.
- Leat, D. (2005) 'Britain' in Anheier, H.K. and Daly, S. (eds) *Foundations in Europe: Roles and Visions*, London: Routledge.
- (1999) 'British Foundations: The Organization and Management of Grantmaking', in H.K. Anheier and S. Toepler (eds) *Private Funds, Public Purpose*, New York: Kluwer Academic/Plenum.
- Letts, C., Ryan, W. and Grossman, A. (1997) 'Virtuous Capital: What Foundations Can Learn from Venture Capitalists', *Harvard Business Review*: pp. 36–44.
- Magretta, J. (2002) *What Management Is: How it Works and Why it's Everyone's Business*, New York: Free Press.
- McInay, D.P. (1998) *How Foundations Work*, San Francisco: Jossey-Bass.
- Meffert, H. (2005) 'Strategic Marketing: Creating a Philanthropic Brand Identity', presentation at the International Foundation Management Symposium, Berlin: Bertelsmann Foundation.
- Minneapolis Foundation (2002) *Annual Report*, Minneapolis, MT: Minneapolis Foundation.
- Myer Foundation (2001–02) *Annual Report*, Melbourne: Myer Foundation (see also www.myerfoundation.org.au/groundcontrol/sitecontent/userfiles/0000000111.pdf)
- (2002–03) *Annual Report*, Melbourne: Myer Foundation (see also www.myerfoundation.org.au/groundcontrol/sitecontent/userfiles/0000000240.pdf)
- National Committee for Responsive Philanthropy (1997) 'Moving a Public Policy Agenda: The Strategic Philanthropy of Conservative Foundations', Washington, DC: National Committee for Responsive Philanthropy.
- (2004a) 'Recommendations for Reform of the United States Philanthropic Sector: A Statement to the United States Senate Committee on Finance', Washington, DC: National Committee for Responsive Philanthropy
- (2004b) 'Axis of Ideology: Conservative Foundations and Public Policy', Washington, DC: National Committee for Responsive Philanthropy.
- Nelson, D. (1999) Speech at Johns Hopkins Community Conversation Breakfast Series, Baltimore, MD.
- Nicholls, A. (2005) 'The Philanthropic Entrepreneur: Entrepreneurial Strategies in Foundations', presentation at the International Foundation Management Symposium, Berlin: Bertelsmann Foundation.
- Nielsen, W.A. (1972) *The Big Foundations*, New York: Columbia University Press.
- (1979) *The Endangered Sector*, New York: Columbia University Press
- (1985) *The Golden Donors: A New Anatomy of the Great Foundations*, New York: Truman Talley Books, E.P. Dutton.
- (1996) *Inside American Philanthropy: The Dramas of Donorship*, Norman: University of Oklahoma Press.
- Odendahl, T. (1990) *Charity Begins at Home*, New York: Basic Books.
- Orosz J. (2000) *The Insider's Guide to Grantmaking*, San Francisco: Jossey-Bass.

- Skloot, E. (2001) 'Slot Machines, Boat Building and the Future of Philanthropy' *Waldemar Nielsen Lectures on Philanthropy*, Washington, D.C.: Georgetown University, Surdna Foundation.
- Smith, J. and Borgmann, K. (2001) 'Foundations in Europe: The Historical Context', in A. Schlüter, V. Then and P. Walkenhorst (eds) *Foundations in Europe: Society, Management and Law*, London: Directory of Social Change.
- Smith, J.A. (1989) 'The Evolving Role of Foundations', in V.A. Hodgkinson and R.W. Lyman (eds) *The Future of the Nonprofit Sector*, San Francisco: Jossey-Bass.
- (1999) 'The Evolving Role of American Foundations', in C. Clotfelter and T. Ehrlich (eds) *Philanthropy and the Nonprofit Sector in a Changing America*, Bloomington: Indiana University Press.
- (2002) 'Foundations and Public Policy Making: A Historical Perspective', www.usc.edu/philanthropy
- Stefancic, J. and Delgado, R. (1996) *No Mercy: How Conservative Think Tanks and Foundations Changed America's Social Agenda*, Philadelphia: Temple University Press.
- Sutton, R.I. (2002) 'Weird Ideas that Spark Innovation', in E.B. Roberts (ed) *Innovation: Driving Product, Process and Market Change*, San Francisco: Jossey-Bass.
- Timmins, N. (1995) *The Five Giants: A Biography of the Welfare State*, London: HarperCollins.
- Toepler, S. (1999) 'Operating in a Grantmaking World: Reassessing the Role of Operating Foundations', in H.K. Anheier and S. Toepler (eds) *Private Funds, Public Purpose: Philanthropic Foundations in International Perspective*, New York: Kluwer Academic/Plenum.
- Tomei, A. (1998) 'Foundations: Active or Reactive?' paper delivered at The Hague Club Meeting, The Hague.
- Tushman, M.L., Anheuser, P. and O'Reilly, C. (1998) 'Leveraging Organization Renewal, Innovation Streams, Ambidextrous Organizations and Strategic Change', in D. Hambrick, D. Nadler and M. Tushman (eds).
- Van der Ploeg, T.J. (1999) 'A Comparative Legal Analysis of Foundations: Aspects of Supervision and Transparency', in H.K. Anheier and S. Toepler (eds) *Private Funds, Public Purpose: Philanthropic Foundations in International Perspective*, New York: Kluwer Academic/Plenum.
- Victorian Women's Trust (2000) *Purple Sage Report*, Australia: Victorian Women's Trust.
- (2001) *Annual Report*, Australia: Victorian Women's Trust.
- Vincent, J. and Pharoah, C. (2000) *Dimensions 2000*, vol. 3: *Patterns of Independent Grant-making*, West Malling, Kent: Charities Aid Foundation.
- Voluntas* (1996) Special Issue 6 (3).
- Wallace Foundation (2002) *Annual Report*, New York: Wallace Foundation (see also www.wallacefoundation.org/nr/rdonlyres/3e53d703-2fe2-4c0b-9145-4a3e17f46d52/0/wallaceannualreport2002.pdf)
- (2003) *Annual Report*, New York: Wallace Foundation (see also www.wallacefoundation.org/NR/rdonlyres/3E53D703-2FE2-4C0B-9145-4A3E17F46D52/0/WallaceAnnualReport2002.pdf)
- (2003–04) *Annual Report*, New York: Wallace Foundation.
- Weiss, J. (2000) 'From Research to Social Improvement: Understanding Theories of Intervention', *nonprofit and Voluntary Sector Quarterly* 29 (1): 81–110.
- Whitaker, B. (1974) *The Philanthropoids*, New York: William Morrow.

- Putnam, R.D. and Pharr, S. (eds) (2002) *Democracy in Flux*, Oxford: Oxford University Press.
- Reeves, T.C. (1969) *Freedom and the Foundation: The Fund for the Republic in the Era of McCarthyism*, New York: Knopf.
- Reis, T. and Clohesy, S.J. (2001) 'Unleashing New Resources and Entrepreneurship for the Common Good: A Philanthropic Renaissance', in A. Schlüter, V. Then and P. Walkenhorst (eds) *Foundations in Europe: Society, Management, and Law*, London: Directory of Social Change.
- Renz, L. (2004) *Foundation Giving: Yearbook of Facts and Figures on Private, Corporate and Community Foundations*, New York: Foundation Center.
- Rethinking Schools (2001) 'War, Terrorism, and our Classrooms: Teaching in the Aftermath of the September 11th Tragedy', Milwaukee, WI: Ford Foundation (see also www.rethinkingschools.org/special_reports/sept11/pdf/911insrt.pdf)
- Ridings, D. (1999) 'The Legitimization of Foundation Work', in Bertelsmann Foundation (ed.) *The Future of Foundations in an Open Society*, Gütersloh: Bertelsmann Foundation.
- Roelofs, J. (1984/85) 'Foundations and the Supreme Court', *Telos* 62: pp. 59–87.
- (2003) *Foundations and Public Policy: The Mask of Pluralism*, Albany: State University of New York Press.
- Rogers, E.M. (2003) *Diffusion of Innovations*, fifth edition, New York: Free Press.
- Russell, J. (2005) *Funding the Culture Wars*, Washington, DC: National Committee for Responsive Philanthropy.
- Salamon, L.M. and Anheier, H.K. (1997) *Defining the Nonprofit Sector: A Cross-National Analysis*, Manchester: Manchester University Press.
- Schambra, W. and Shaffer, K. (2004) 'Grassroots Rising: A Conservative Call for Philanthropic Renewal', *Nonprofit Quarterly* 33 (3).
- Schlüter, A., Then, V. and Walkenhorst, P. (eds) (2001) *Foundations in Europe: Society, Management and Law*, London: Directory of Social Change.
- Schumann, M. (1998) 'Why do Progressive Foundations Give too Little to too Many?', *Nation* 12 (19).
- Sealander, J. (1997) *Private Wealth and Public Life: Foundation Philanthropy and the Reshaping of American Social Policy from the Progressive Era to the New Deal*, Baltimore: Johns Hopkins University Press.
- (2003) 'Curing Evils at Their Source: The Arrival of Scientific Giving', in L. Friedman and M. McGarvie (eds) *Charity, Philanthropy and Civility in American History*, Cambridge: Cambridge University Press.
- Sievers, B. (1997) 'If Pigs had Wings', *Foundations News and Commentary* (November/December).
- Silverman, L. (2004) 'Building Better Foundations: A Senior Executive of the Annie E. Casey Foundation Discusses the Contentious Issues Facing 21st-century Philanthropy', *McKinsey Quarterly* 1: p. 98.
- Simon, J. G. (1987) 'The Tax Treatment of Nonprofit Organizations: A Review of Federal and State Policies', in W.W. Powell (ed.) *The Nonprofit Sector: A Research Handbook*, New Haven, CT: Yale University Press.
- Siska, D.M. and Lamb, K. (2003) 'Leaders, Risk-Takers and Advocates', *Foundation News and Commentary* 44 (3): pp. 20–21.

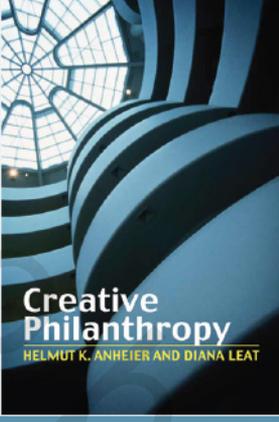
- (1979) *The Foundations: An Anatomy of Philanthropic Societies*, New York: Pelican.
- Williams, R. (1998) 'Know Thy Critics', *Foundation News & Commentary*: pp. 25–29.
- Wilson, K. (n.d.), *Public Policy and Private Action: Strategic Grantmaking*, San Francisco: Rosenberg Foundation
- Yin, R.K. (1989) *Case Study Research: Design and Methods*, London: Sage Publications.



Obelisk.com

obeyikan.com

obeyikan.com



لا يوجد أدنى شك في أن الأعمال الخيرية، بوصفها أساساً مثالياً للمجتمع المدني، في حاجة ماسة إلى التجديد، وإن ما ينطوي عليه مثل ذلك التجديد هو محط نقاش قوي. يرسم كل من أينهاير ولتيت طريقاً واضحاً وسط هذا الجدل، ويقدمان نموذجاً جديداً للأعمال الخيرية للقرن الحادي والعشرين، ويستكشفان ذلك بما يتعلق بسياسة المؤسسات الخيرية وإدارتها. هذه هي العلوم الاجتماعية التطبيقية في أفضل صورها: فكري، قائم على أسس تجريبية، وبناءً، وعملي.

الأستاذ الدكتور: اللورد أنتوني غايدنز، أستاذ علم الاجتماع الفخري، لندن، كلية الاقتصاد، المملكة المتحدة.

لقد حير الاقتصاد والمؤسسات الخيرية في المملكة المتحدة المؤسسات الاجتماعية، وفي هذا الكتاب الذي يتحدى كلاً من داعمي المؤسسات الخيرية ومنقديها، يقدم أينهاير ولتيت إسهامهما الأصلي عن الدور الأصيل الذي يمكن

لهذه المؤسسات الفريدة أن تؤديه بأفضل ما يمكن في المجتمعات، وإسهامهما ليس مهماً لأولئك الذين يؤسسون هذه المؤسسات، ويديرونها، ويشغلونها وحسب، ولكن أيضاً لأولئك الذين ينظمونها، ويستفيدون منها، أو يشعرون أنهم مهددون من قبل هذه المؤسسات القوية، والمجموعة الأخيرة تشمل جميع مواطنينا.

مارك هـ. مور: أستاذ هاوسر للمنظمات غير الربحية، كلية كينيدي للقطاع الحكومي، جامعة هارفرد.

تمر الأعمال الخيرية بمحنة بسبب عدم تقديرها الصحيح للطاقة الكامنة التي يمكن للمؤسسات الوقفية أن تمتلكها، وإن القدرة على تجاوز هذه المحنة ستوفر المفتاح لإعادة وضع الأعمال الخيرية بوصفها مؤسسة مركزية في المجتمع المعاصر، ومن أجل الشرعية والنمو المستقبليين، فإن إنجاز أكبر تأثير عبر ما نسميه (الإبداع في العمل الخيري) يمثل موضوعاً أساسياً للمؤسسات الخيرية اليوم.

لقد قامت المؤسسات الخيرية بكثير من الأعمال الجيدة في العالم من دون أدنى شك، ولكن السؤال المحوري ليس هو «هل تقوم المؤسسات الخيرية بأعمال جيدة؟»، ولكن هو: «هل تقوم المؤسسات الخيرية بأفضل ما يمكنها القيام به في البيئة الحالية؟»، ولتحقيق كليهما، لا بد من مقارنة جديدة، ألا وهي: (المؤسسات الخيرية الإبداعية). يوضح هذا الكتاب مفهوم الإبداع، ويستكشف لماذا تتبناه المؤسسات الخيرية، وما ينطوي عليه مفهوم الإبداع بوصفه ممارسة، وما الأدوات الإدارية التي تحتاج إليها، وما العضلات وأشكال التوتر التي تتسبب فيها، وما النتائج التي تحققها؟

إن المؤسسات الخيرية هي مراكز الطاقة الكامنة للتفكير والعمل الإبداعيين اللذين يحتاج إليهما المجتمع المعاصر، وإن المفهوم المقترح هنا - المؤسسة الخيرية الإبداعية - يمكن أن يمثل خطوة مهمة نحو تحقيق ذلك الوعد. وباستخدام مجموعة من مخططات أولية ودراسات حالات أكثر تفصيلاً عن مؤسسات مختارة في الولايات المتحدة الأمريكية، والمملكة المتحدة وأستراليا لإعطاء أمثلة حقيقية عن النظرية قيد التطبيق، فقد أمدنا المؤلفان بوجهة نظر فريدة ملهمة عن هذه المنظمات المثيرة والحيوية.

هيلموت ك. أينهاير: أستاذ ومدير مركز المجتمع المدني في كلية القضايا العامة التابعة لجامعة كاليفورنيا في لوس أنجلوس، والأستاذ المثوي في كلية لندن للاقتصاد.

دايانا ليت: أستاذة زائرة في مدرسة للأعمال في لندن.



موضوع الكتاب:
العمل التطوعي - الإبداع